

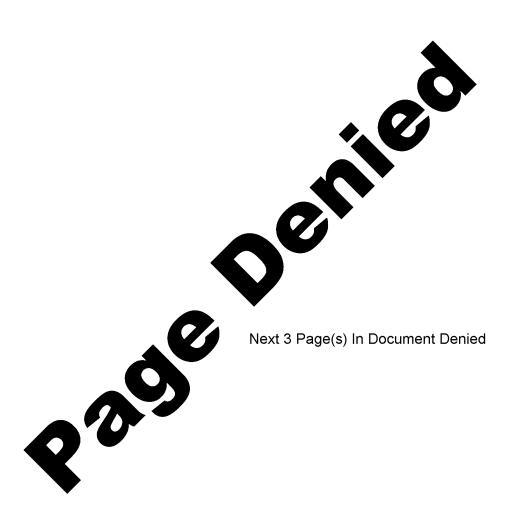
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# Shultz and Webster to the President 3 August 1987

- "...We propose the establishment of a unit which would set the standards for protecting Embassies from penetration by foreign intelligence activity and monitor conformity with those standards...
- "...head of this unit would be named by and responsible to the DCI...
- "...staff would be drawn from the various agencies involved in our diplomatic and intelligence functions abroad..."

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## Powell to Shultz and Webster 22 October 1987

- "...President concurs...security programs at our overseas missions remain the responsibility of the Secretary of State..."
- "...President agrees with your recommendation...a unit responsible for setting standards to protect embassies from penetration by foreign intelligence activity, and for monitoring conformity..."
- "...head of this unit will...be responsible to the DCI..."
- "...this unit should be independent of the organization of the Director of Diplomatic Security..."
- "...working level advisory group...Additionally...a high-level board...Board will have the authority to recommend...In the event of disagreement...an appeal can be made to the President."
- "...DCI report annually to the President and the Congress..."

"The President is determined...

clear lines of responsibility for security be established...

within State a fully effective security organization be established...

aggressive, objective audits...be institutionalized...

sanctions process be formalized..."

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## **DCI Security Evaluation Office**

Director	Appointed by DCI
Deputy Director	Nominated by State, Appointed by DCI
Size	Start with people, reimbursable detail
Source	Wherever skills are available to match SEO needs
Modalities	Volunteers preferred, draft if necessary

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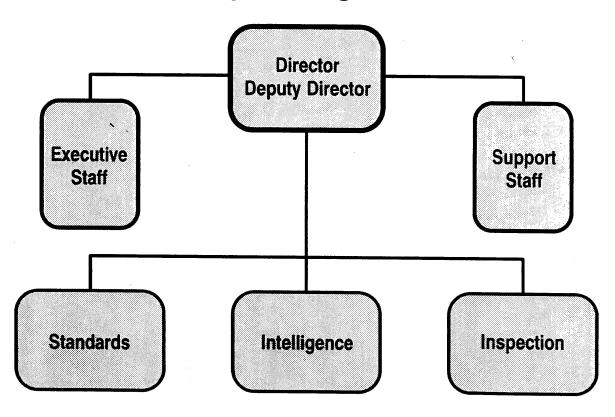
#### This office will:

- Analyze the vulnerabilities of our foreign missions and the hostile intelligence threat to them
- Set security standards to protect our missions against foreign intelligence activity
- Monitor conformance with those standards, and
- Report problems and recommendations to the DCI

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### **Concept for Organization**



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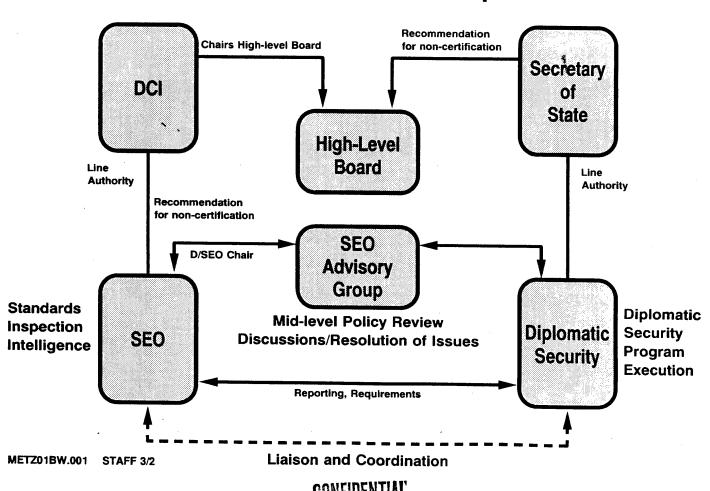


## **Criteria for Operations**

- Encourage improvements, force them only as last resort
- Support Bureau of Diplomatic Security, don't undercut it
- Be invisible to Foreign Service
- Be constantly on the mind of State management
- D/SEO will have "no surprise" policy with Assistant Secretary,
  Diplomatic Security
- SEO detailees will meet DCI personnel security standards
- SEO will operate on internal "need-to-know" basis
- D/SEO will have bilateral arrangements with FBI, NSA, State, CIA, and DoD
- Maximum use of NSA, State, CIA, and DoD data and inspections



### **Functional Relationships**



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